

List of abbreviations

AHP	Allied Health Professionals
AMC	Acute Medical Unit
BCH	Belfast City Hospital
DoH	Department of Health
ED	Emergency Department
GP	General Practitioner
HIA	Health Impact Assessment
HLC Alliance	Health Living Centre Alliance
HSC	Health and Social Care
HSCT	Health and Social Care Trust
ICP	Integrated Care Partnership
IHI	Institute for Healthcare Improvement
IP	Inpatient
LCG	Local Commissioning Group
MLB	Making Life Better
NHS	National Health Service
NICaN	Northern Ireland Cancer Network
NICE	National Institute for Health and Care Excellence
NICHS	Northern Ireland Chest Heart and Stroke
NICR	Northern Ireland Cancer Registry
NIHR	National Institute for Health Research
NISRA	Northern Ireland Statistics and Research Agency
PPI	Personal and Public Involvement
R&D	Research and Development
RPA	Review of Public Administration
RVH	Royal Victoria Hospital
SLA	Service Level Agreement
TIG	Transformation Implementation Group for Health and Wellbeing 2026: Delivering Together
TYC	Transforming Your Care
UK	United Kingdom
USC	Unscheduled Care

HSC Organisations

BHSCT	Belfast Health and Social Care Trust
BSO	Business Services Organisation
CEC	Clinical Education centre
HSCB	Health and Social Care Board
NHSCT	Northern Health and Social Care Trust
NIAS	Northern Ireland Ambulance Service
NIBTS	Northern Ireland Blood Transfusion Service
NIGALA	Northern Ireland Guardian Ad Litem Service
NIMDTA	Northern Ireland Medical and Dental Training Agency
NIPEC	Northern Ireland Practice & Education Council
NISCC	Northern Ireland Social Care Council
PCC	Patient and Client Council
PHA	Public Health Agency
RQIA	Regulation and Quality Improvement Authority
SEHSCT	South Eastern Health and Social Care Trust
SHSCT	Southern Health and Social Care Trust
WHSCT	Western Health and Social Care Trust